

David W. Gordon
Superintendent

September 17, 2018

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Dr. Steven Martinez, Superintendent
Twin Rivers Unified School District
3222 Winona Way
North Highlands, CA 95660

SUBJECT: 2018-2019 LCAP and Adopted Budget Report

Dear Superintendent Martinez:

In accordance with Education Code sections 52070 and 42127, the Sacramento County Office of Education has reviewed the Local Control Accountability Plan (LCAP) and adopted budget of the Twin Rivers Unified School District for fiscal year 2018-2019.

Education Code requires that the County Superintendent approve the LCAP for each school district after determining the following:

- The LCAP adheres to the template adopted by the State Board of Education.
- The budget includes expenditures sufficient to implement the specific actions and strategies included in the LCAP.
- The LCAP adheres to the expenditure requirements for funds apportioned on the basis of the number and concentration of unduplicated students pursuant to sections 42238.02 and 42238.03.

Based on our review, your LCAP is **approved** with the following comments:

- We commend you and the Twin Rivers Unified School District staff for their efforts to continuously improve the achievement of all students.
- We appreciate your engagement in the Differentiated Assistance process and the joint effort with the Sacramento County Office of Education to analyze the district's 2017 California School Dashboard, the district's 2017-2018 LCAP, and district



documentation to identify strengths and areas for improvement related to the State Priorities. The district's next steps to address these identified areas for improvement were outlined in the Differentiated Assistance Summary letter dated August 9, 2018 and have been effectively described in the district's 2018-2019 LCAP Plan Summary.

- The 2018 California School Dashboard will support your continued evaluation of the effectiveness of the LCAP actions, specifically the steps the district is taking to address identified areas for improvement, and will help to inform your stakeholders of the progress the district is making toward meeting its goals.
- In the 2019-2020 LCAP, include the actions the district is taking to address the areas that led to the district's eligibility for Differentiated Assistance under the California accountability system. Also, incorporate any new actions the district will take to address identified areas for improvement based on the 2018 California School Dashboard.

The Education Code requires the County Superintendent to approve, conditionally approve, or disapprove the adopted final budget for each school district after doing the following:

- Examine the adopted budget to determine whether it complies with the standards and criteria established pursuant to section 33127, and identify any technical corrections needed to bring the budget into compliance with those standards and criteria.
- Determine whether the adopted budget will allow the district to meet its financial obligations during the current fiscal year and is consistent with a financial plan that will enable the district to satisfy its multi-year financial commitments.
- Determine whether the adopted budget includes the expenditures necessary to implement the LCAP.

Based upon our review of the adopted budget, the budget has been **approved** as submitted with the following comments:

- Based on the multi-year projections and assumptions provided by the district, it appears the district will meet its 3% unrestricted reserve requirement for the current fiscal year and two subsequent fiscal years.
- The district is projecting a decrease of \$12,015,169 in the unrestricted General Fund balance for 2019-2020, and \$1,323,181 in 2020-2021. In addition, the district will fall short by approximately \$1.1 million in meeting its district board policy reserve requirement of maintaining a reserve of \$19 million in 2018-2019 by approximately \$2.3 million in 2019-2020; and by approximately \$3.6 million in 2020-2021.

- The district is projecting a decrease of 129 ADA in 2018-2019.
- It is noted that the certificated and classified salary negotiations have not been settled for 2018-2019.

We are requesting that the district provide the following:

- Before the district's board of education takes any action on a proposed collective bargaining agreement, the district must meet the public disclosure requirements of Government Code section 3547.5 and the California Code of Regulations Title V, section 15449. **Please submit the public disclosure of the collective bargaining agreement to the county office for review at least ten (10) working days prior to the date the governing board will take action on the proposed bargaining agreements.** This form must also be available to the public at least ten (10) working days prior to the date the governing board will take action on the proposed bargaining agreements. Also, as provided by the State Criteria and Standards, when labor contract negotiations are settled after the adoption of the district's budget, the district must analyze the budget to determine the effect of the settlement, and the governing board must certify to the validity of the analysis within 45 days of the final settlement. Within this 45-day period, the District Superintendent must also send the County Superintendent any revisions to the district's current budget necessary to fulfill the terms of the agreement.
- Notify us immediately, and provide for our review, any changes to the budget.
- Continue to closely monitor current and projected enrollment trends and inform us of budget adjustments should enrollment trends fluctuate.
- With the Local Control Funding Formula (LCFF) being fully implemented, the district should be prepared to share information with its stakeholders about the impact on the district's budget, the budget development process, and the expectations for the LCAP.

If you have any questions about the LCAP, please contact Dr. Al Rogers, Deputy Superintendent, at (916) 228-2226. If you have any questions about the adopted budget, please contact Tamara Sanchez, Assistant Superintendent of Business Services, at (916) 228-2551.

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We appreciate the time and effort that you have put into the development of your LCAP and budget. This has been an enormous effort and we look forward to working with you this year as you implement your LCAP and budget.

Sincerely,



David W. Gordon
Sacramento County Superintendent of Schools

DWG/TS/dw

cc: Linda Fowler, Board President, TRUSD
Bill McGuire, Deputy Superintendent, TRUSD
Kate Ingersoll, Fiscal Services Executive Director, TRUSD
Dr. Al Rogers, Deputy Superintendent, SCOE
Tamara Sanchez, Assistant Superintendent, SCOE
Debra Wilkins, District Fiscal Services Director, SCOE
Gilbert Associates, Inc., Auditor